



Southwest Ranches Town Council

SECOND BUDGET HEARING

Agenda of September 24, 2020

Southwest Ranches Council Chambers
6:00 PM Thursday

13400 Griffin Road
Southwest Ranches, FL 33330

<u>Mayor</u>	<u>Town Council</u>	<u>Town Administrator</u>	<u>Town Attorney</u>
Doug McKay	Delsa Amundson	Andrew D. Berns	Keith M. Poliakoff, J.D.
<u>Vice Mayor</u>	Bob Hartmann	<u>Town Financial</u>	<u>Assistant Town</u>
Denise Schroeder	Gary Jablonski	<u>Administrator</u>	<u>Administrator/Town Clerk</u>
		Martin Sherwood, CPA CGFO	Russell C. Muniz, MMC

In accordance with the Americans with Disabilities Act of 1990, persons needing special accommodation, a sign language interpreter or hearing impaired to participate in this proceeding should contact the Town Clerk at (954) 434-0008 for assistance no later than four days prior to the meeting.

1. **Call to Order / Roll Call**
2. **Pledge of Allegiance**
3. **Administrator Comments**
4. **Presentation by Finance**

Millage Rate and Budget Hearing

Resolutions

5. **A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING AND ADOPTING THE FINAL MILLAGE RATE FOR TAXATION OF REAL AND PERSONAL PROPERTY LYING WITHIN THE BOUNDARIES OF THE TOWN OF SOUTHWEST RANCHES FOR THE 2020-2021 FISCAL YEAR, COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.**

Ordinance - 2nd Reading

6. **AN ORDINANCE OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING THE BUDGET OF THE TOWN OF SOUTHWEST RANCHES FOR FISCAL YEAR 2020-2021, COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR A BUDGET BASIS; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR NOTICE; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICT; AND, PROVIDING FOR AN EFFECTIVE DATE.{Approved on First Reading on September 14, 2020}**

7. **Adjournment**

PURSUANT TO FLORIDA STATUTES 286.0105, THE TOWN HEREBY ADVISES THE

PUBLIC THAT IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THIS COUNCIL WITH RESPECT TO ANY MATTER CONSIDERED AT ITS MEETING OR HEARING, HE OR SHE WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT FOR SUCH PURPOSE, THE AFFECTED PERSON MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDING IS MADE, WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. THIS NOTICE DOES NOT CONSTITUTE CONSENT BY THE TOWN FOR THE INTRODUCTION OR ADMISSION OF OTHERWISE INADMISSIBLE OR IRRELEVANT EVIDENCE, NOR DOES IT AUTHORIZE CHALLENGES OR APPEALS NOT OTHERWISE ALLOWED BY LAW.



Town of Southwest Ranches
13400 Griffin Road
Southwest Ranches, FL 33330-2628

(954) 434-0008 Town Hall
(954) 434-1490 Fax

Town Council
Doug McKay, Mayor
Denise Schroeder, Vice Mayor
Delsa Amundson, Council Member
Bob Hartmann, Council Member
Gary Jablonski, Council Member

Andrew D. Berns, Town Administrator
Keith M. Poliakoff, JD, Town Attorney
Russell Muniz, Assistant Town Administrator/Town Clerk
Martin D. Sherwood, CPA, CGMA, CGFO, Town Financial Administrator

COUNCIL MEMORANDUM

TO: Honorable Mayor McKay and Town Council
VIA: Andrew D. Berns, Town Administrator
FROM: Martin D. Sherwood, Town Financial Administrator
DATE: 9/24/2020
SUBJECT: FY 2020-2021 Proposed Final Millage Rate

Recommendation

To conduct the statutorily required second and final public hearing and to adopt a final millage rate resolution of 4.2500 mills (representing the Town of Southwest Ranches' rate of 4.2500 for Operating plus .0000 mills pertaining to the 7th year of the Transportation Surface Drainage Ongoing Rehabilitation-TSDOR capital improvement project) for Fiscal Year 2020-2021 which is -4.62% lower than the roll-back rate.

Strategic Priorities

- A. Sound Governance
- B. Enhanced Resource Management
- C. Reliable Public Safety
- D. Improved Infrastructure
- E. Cultivate a Vibrant Community

Background

To generate revenues sufficient for the financing of municipal government operations, municipalities are permitted to establish a millage rate which, when applied to the taxable valuation of properties, creates a taxable levy against real and personal property within the Town. This item provides for the adoption of the final millage rate to assist with funding the

Fiscal Impact/Analysis

In July of 2020, the Town Administrator and Town Financial Administrator transmitted a proposed budget document as required by the Town Charter. That document proposed a millage rate of 4.2125 mills and identified (refer to page 12). However, at the July 20, 2020 meeting, a higher and roll-back rate of 4.4558 mills was adopted to facilitate potential policy direction to be discussed during the August workshop. Accordingly, direction received from the workshop resulted in the adoption of the preliminary tentative rate of 4.2500 which is lower than the roll-back rate by -4.62%.

For Fiscal Years 2016, 2017, and 2018, SWR had the seventh lowest rate (of 31) while, for FY 2019 SWR had the eighth lowest rate in Broward County for the combined operating and debt millage. Currently, for FY 2020 SWR is back into seventh lowest position. With the adoption for FY 2021 at the rate of 4.2500 and inclusion of the seventh-year addition of the Transportation Surface Drainage Ongoing Rehabilitation (TSDOR) not requiring millage since funding is available via the Mobility Advancement Program (f/k/a Transportation Surtax), the relative position of SWR favorably moves two notches down to 5th, respectively of the 31 Broward Municipal rates.

A super-majority (4 of 5 Council members) may, by Florida Statute, set a rate as high as 5.2307 mills. However, the super-majority max is more than what is needed for proposed operations and would result in an increase of \$194 on \$250,000 of taxable value. The proposed rate (operating plus TSDOR combined of 4.2500 mills) is within a majority vote (3 of 5 Council members) and represents a \$51 decrease in the SWR portion of the total annual tax bill on \$250,000 of taxable value as compared to the prior year. Additionally, property owners with no change in their net taxable value will actually receive a real cash reduction of 8.73% in their Town of Southwest Ranches portion of their tax bill due to the reduction of the millage rate from 4.6564 to 4.2500 mills.

The SWR portion of the total tax bill would approximate less than 25% (24.52%) with the majority of the general fund operating portion dedicated to total Public Safety (53%). As previously mentioned, the proposed rate represents a -4.62% decrease from the roll-back rate.

The rate proposed tonight of 4.2500 was initially proposed and tentatively approved on Monday, September 14th, 2020 and, as previously mentioned, only requires a majority vote (3 of 5 Council members). Should the Town Council decide to increase the rate under consideration to an amount above 4.2500 mills, additional funding would be available for TSDOR, or other capital projects and programs. However, this mill rate would be higher than the tentative preliminary rate triggering State of Florida requirements to re-advertise (at Town expense) and would delay the Town's legal ability to levy a property tax.

Staff Contact:

Martin D. Sherwood, Town Financial Administrator
Richard Strum, Controller

ATTACHMENTS:

Description	Upload Date	Type
RESO_2020-xxx_Final_Mill_20-21-09242020-TA Approved	9/18/2020	Resolution
FY 21 Proposed Final Millage maxs-Exhibit A-09242020	9/17/2020	Exhibit

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RESOLUTION NO. 2020-XXX

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING AND ADOPTING THE FINAL MILLAGE RATE FOR TAXATION OF REAL AND PERSONAL PROPERTY LYING WITHIN THE BOUNDARIES OF THE TOWN OF SOUTHWEST RANCHES FOR THE 2020-2021 FISCAL YEAR, COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Town of Southwest Ranches, Florida is a municipality located in Broward County, Florida; and

WHEREAS, pursuant to Section 200.065 (4)(E)(1), Florida Statutes, the Town Council adopted both its tentative millage rate and its budget, on first reading, on Monday, September 14, 2020 during a virtual Public Hearing held at 6:00 P.M.; and

WHEREAS, a Public Hearing on the Town of Southwest Ranches' final millage for Fiscal Year 2020-2021 was held at 6:00 P.M. on Thursday, September 24, 2020, utilizing communications media technology ("CMT") with the Zoom Meeting platform in accordance with Governor Ron DeSantis' Executive Order No. 20-69; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within Broward County has been certified by the County Property Appraiser to the Town of Southwest Ranches as \$1,564,306,365.

NOW, THEREFORE BE IT RESOLVED by the Town Council of the Town of Southwest Ranches, Florida as follows:

Section 1: The above-referenced recitals are true and correct and are incorporated herein by reference.

Section 2: The Town Council, following a presentation by the Town Administrator and Town Financial Administrator, testimony from Town Staff and from other interested parties, at a duly noticed virtual public hearing held on September 24, 2020 and pursuant to Exhibit A, hereby approves and adopts the Fiscal Year 2020-2021 operating millage rate for the Town of Southwest Ranches of 4.2500 mills, which is lower than the rolled-back rate of 4.4558 mills by -4.62%. Said final millage rate has been set pursuant to and in furtherance of Section 200.185 Florida Statutes.

Section 3: Severability. If any one or more provisions of this Resolution shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason

whatsoever be held invalid, then such provision shall be null and void and shall be separate from the remaining provisions, and shall in no way affect the validity of all other provisions of this Resolution.

Section 4: Effective Date. This Resolution shall take effect immediately upon its adoption.

PASSED AND ADOPTED by the Town Council of the Town of Southwest

Ranches, Florida, this 24th day of September, 2020, on a motion by

Council Member and seconded by Council Member.

McKay _____
Schroeder _____
Amundson _____
Hartmann _____
Jablonski _____

Ayes _____
Nays _____
Absent _____

Doug McKay, Mayor

ATTEST:

Russell Muñiz, Assistant Town Administrator/Town Clerk

Approved as to Form and Correctness:

Keith M. Poliakoff, J.D., Town Attorney
37484357.1

EXHIBIT A

Fiscal Year 2021 Millage Maximums and Related Information (Based on Certified Assessment Information)					
Millage Name	Votes Required	Maximum Millage	Total Resulting Net Revenues	Net Revenue Change (from prior year adopted rate funding level)	FY 2021 levy increase (decrease) per \$250,000 of taxable value
FY 2020-2021 Proposed Rate (Town of SWR Operating 4.2500 + TSDOR .0000 Rates)	3	4.2500	\$6,315,887	(\$603,947)	(\$51) *
Current Year Roll-Back Rate (Town of SWR Operating 4.4558 + TSDOR .0000 Rates)	3	4.4558	\$6,621,724	(\$298,110)	\$0
FY 2019-2020 Adopted Rate (Town of SWR Operating 4.2125 + TSDOR .4439 Rates)	3	4.6564	\$6,919,834	\$0	\$50
Maximum Majority Vote	3	4.7552	\$7,066,660	\$146,826	\$75
Maximum Super Majority Rate	4	5.2307	\$7,773,296	\$853,462	\$194
Unanimous (Maximum)	5	10.0000	\$14,860,910	\$7,941,076	\$1,386

Note: * Property owners without a change in net taxable value will receive a real cash reduction of 8.73% in their Town of Southwest Ranches portion of their tax bill due to the proposed reduction in the millage rate from 4.6564 to 4.2500.

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Martin D. Sherwood, CPA, CGMA, CGFO, Town Financial Administrator

COUNCIL MEMORANDUM

TO: Honorable Mayor McKay and Town Council
VIA: Andrew D. Berns, Town Administrator
FROM: Martin D. Sherwood, Town Financial Administrator
DATE: 9/24/2020
SUBJECT: FY 2020-2021 Proposed Final Budget

Recommendation

It is recommended that the second required public hearing and second reading be held and that a motion be made and passed to adopt the Fiscal Year 2020 - 2021 (October 1, 2020 through September 30, 2021) budget summarized as Exhibit A to the accompanying Ordinance.

Strategic Priorities

- A. Sound Governance
- B. Enhanced Resource Management
- C. Reliable Public Safety
- D. Improved Infrastructure
- E. Cultivate a Vibrant Community

Background

Each municipality within the State of Florida is required by State Statute to adopt a balanced budget through a statutorily prescribed deadline and process of two public hearings and in advance of the effective date of the budget. This item provides for the final public hearing on the Town of Southwest Ranches proposed Fiscal Year 2020 – 2021 budget and for adoption of the final budget for that year (FY 21).

Fiscal Impact/Analysis

The Town of Southwest Ranches budget process began in February and has included revisions resulting from external projections (insurance, State of Florida revenues, and contractual and cost estimates/changes) and from numerous discussions / budget workshops, special meetings with Town Advisory Boards and the Town Council. In July, staff presented a balanced proposed budget as required by the Town Charter. Subsequent revisions are reflected within the budget proposed for consideration tonight.

Exhibit A to the accompanying resolution presents the Fiscal Year 2020 - 2021 Town of Southwest Ranches Budget in summary form. The summary reflects the fund aggregate revenues and expenditures for each fund as provided to the Town Council in July 2020 then modified through an August 2020 budget workshop and is equal to the tentative (initial) public hearing held on September 14, 2020 requiring no change to either the operating or TSDOR millage rates. The adoption of this summary limits Town expenditures to the appropriations for each fund and provides implicit support for the spending plan presented by Staff.

Technically, it does not limit the allocation of the appropriated resources, but it does place a limit on the Town's total appropriations. Fortunately, there seems to be general consensus that the FY 20/21 detailed Budget meets Town Council objectives without burdening taxpayers or any other interested party. The budget, which is represented by the summary, seeks to balance progress and governmental spending. It reflects Town Council funding priorities direction received through September 24, 2020.

What it Includes:

The budget proposed for consideration tonight is balanced at the Town of Southwest Ranches' operating millage rate of 4.2500 mils plus .0000 mils for an on-going project which will make improvements and is committed to roadways Townwide (4.2500 mils in total which is lower than the roll-back rate). The budget does not include millage funding for the seventh year of the Transportation Surface Drainage Ongoing Rehabilitation (TSDOR) project as it is eligible for Mobility Advancement Program (MAP) funding (f/k/a Transportation surtax).

Capital improvements, which are funded either by Millage (M), Fire Assessment (FA), Grant (G), MAP Surtax (STx) or restricted Fund Balance (FB) as indicated include: Town Hall Complex Safety, Drainage and Mitigation Improvements (\$180,000-G), further improvements at Frontier Trails Conservation area improvements (\$60,000-FB), Fire Wells Replacement/Installation (\$30,000-FA), Fire Safety Modular Protective Awnings (FA), Pavement Striping and Markers (M), continued funding for Drainage Improvement projects (\$882,685-M,G,FB) and new Drainage Improvement Surtax projects (STx).

Beyond the capital improvements, there are a twelve new or modified programs (Program Modifications) funded, as indicated, some of which have no millage implications. These include: Website redesign and ADA compliance (\$20,500-M), Council Chambers Camera (\$20,000-M), Townwide Vehicle replacement program (\$17,500-M), Town Hall external repainting (\$17,000-M), Town 20th Anniversary Celebration (\$15,000-M), Townwide Parks Maintenance & Exterior Building Painting (\$14,670), Comprehensive Plan Update (\$10,000) and School Zone Flashing Beacon Replacement (\$9,000). The budget includes funding for a variety of replacement programs related to Fire Protective Services. The Fire Protective Services replacement programs which are all funded with no millage impact include: continuation of the Fire Apparatus Replacement program and bunker gear (\$39,000 and \$2,808 both FA, respectively), Fire AED (\$12,000-FA), and Fire Hoses (\$5,400-FA).

The proposed budget, maintains (and in some instances, improves) the level of service which the residents of The Town of Southwest Ranches desire and have come to expect. Particularly noteworthy, the budget implements an updated 2020 Fire Protection Special Assessment Methodology report which continues to adhere to Florida Statutes and an equitable full cost recovery.

Finally, it is noted that there is no further debt service impact from Hurricane Irma as pro-rata reimbursements were received by Federal (FEMA) and State (FDEM) authorities during FY 2020 and utilized to fully pay down the outstanding Town emergency line of credit. Accordingly, almost \$1,395,000 in transfers to the debt fund is achieved which includes a \$397,012 provision for anticipated increased amortization payments in the future as are transfers to fund other necessary items.

Final Notes on Fiscal Impact:

Adoption of this budget has anticipated impact on the General Fund of \$94,367 of imposed FS 170.01 (4) pertaining to a full Fire Assessment exemption for vacant agricultural property. The General Fund restricted Building and Fire Control Fund Balances are impacted in the net amount of \$39,500 for GIS Technician Services and fire safety modular awnings. Capital Project Fund assigned Fund Balance is reduced \$60,000 for a capital project carryover from FY 2020 while the Transportation Fund restricted Fund Balance will decrease by \$346,040 for carryover drainage projects. Accordingly, all the aforementioned changes are attributable for utilization to fund desired capital projects and program modifications.

Modifications to the tentative FY 21 Budget at this point may be made. However, increases to appropriations would result in significant costs to re-advertise and delays in implementing a tax levy. If no final budget is approved by October 1, 2020, the Town of Southwest Ranches is bound by Florida law to continue with an extension of the prior year's budget on a monthly basis until such time as a final budget is properly advertised, goes through public hearing and is approved.

Staff Contact:

Martin D. Sherwood, Town Financial Administrator
Richard Strum, Controller

ATTACHMENTS:

Description	Upload Date	Type
Proposed FY 20-21 Budget-TA Approved	9/18/2020	Ordinance
FY 20-21 Final Budget Summary-09242020-Exhibit A	9/17/2020	Exhibit

ORDINANCE NO. 2020-xxx

AN ORDINANCE OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA, APPROVING THE BUDGET OF THE TOWN OF SOUTHWEST RANCHES FOR FISCAL YEAR 2020--2021, COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR A BUDGET BASIS; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR NOTICE; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICT; AND, PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Town of Southwest Ranches is a municipality located in Broward County, Florida; and

WHEREAS, a virtual (use virtual verbiage) public hearing was held on the tentative millage and budget on Monday, September 14, 2020 at 6:00 P.M.; and

WHEREAS, a virtual Public Hearing on the Town of Southwest Ranches' final budget for Fiscal Year 2020-2021 will be held at 6:00 P.M. on Thursday, September 24, 2020, utilizing communications media technology ("CMT") with the Zoom Meeting platform in accordance with Governor Ron DeSantis' Executive Order No. 20-69; and

WHEREAS, the amount available from taxation and other revenues equals the total appropriations for expenditures and fund balance/reserves.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF SOUTHWEST RANCHES, FLORIDA THAT THE FOLLOWING ORDINANCE IS CREATED IN ACCORDANCE WITH THE TOWN CHARTER:

Section 1: Budget Adoptions. The Town of Southwest Ranches budget for Fiscal Year 2020-2021, a copy of which is attached hereto and incorporated herein by reference as Exhibit "A," is hereby approved and adopted and shall become effective at the beginning of the 2020-2021 Fiscal Year, and the Town's funds may be expended commencing October 1, 2020 and ending September 30, 2021.

Section 2: Budget Basis. The proposed expenditures in the budget are as shown in the budget and by reference made a part hereof. The budget is based upon the gross taxable value of real and personal property of \$1,564,306,365

Section 3: Expenditure of Funds. No funds of the Town shall be expended except pursuant to duly approved appropriations or for the payment of bonds, notes, or other indebtedness duly authorized by the Council and only from such funds so authorized.

Section 4: Carryover of Funds. Funds of the Town's current Fiscal Year 2019-2020 adopted budget as well as budget amendments pursuant to subsequent resolutions as indicated in Section 5 of this Ordinance not expended during Fiscal Year 2019-2020 may be used and expended during subsequent fiscal years.

Section 5: Amendments. The Town of Southwest Ranches budget for the Fiscal Year 2020-2021, may be amended, if required, by a Resolution of the Town Council.

Section 6: Notice. The Town Clerk or designee is directed to forward certified copies of this Ordinance to the Broward County Property Appraiser, the Broward County Revenue Collector and the Florida Department of Revenue.

Section 7: Severability. If any one or more of the provisions of this Ordinance shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such provision shall be null and void and shall be separate from the remaining provisions, and shall in no way affect the validity of all other provisions of this Ordinance.

Section 8: Conflict. That all Sections or parts of Sections of the Code of Ordinances or parts of Ordinances, and all Resolutions, or parts of Resolution, in conflict are hereby repealed to the extent of such conflict.

Section 9: Effective Date. This Ordinance shall be effective immediately upon its adoption.

PASSED ON FIRST READING this 14th day of September, 2020 on a motion made by Council Member Jablonski and seconded by Council Member Hartmann.

PASSED AND ADOPTED ON SECOND READING this 24th day of September, 2020, on a motion made by _____ and seconded by _____.

McKay _____
Schroeder _____
Amundson _____
Hartmann _____
Jablonski _____

Ayes 0
Nays 0
Absent 0

[Signatures on Following Page]

Doug McKay, Mayor

ATTEST:

Russell Muñiz, Assistant Town Administrator/Town Clerk

Approved as to Form and Correctness:

Keith M. Poliakoff, J.D., Town Attorney

BUDGET SUMMARY

Town of Southwest Ranches, Florida - Fiscal Year 2020 - 2021

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE TOWN OF SOUTHWEST RANCHES ARE .5% MORE THAN LAST YEARS TOTAL OPERATING EXPENDITURES

General Fund 4.2500

Voted Debt 0.0000

Second Public Hearing: Exhibit A

Thursday, September 24, 2020 @ 6:00pm

ESTIMATED REVENUES:	CAPITAL			VOLUNTEER		DEBT		TOTAL
	GENERAL FUND	PROJECTS FUND	TRANSPORTATION FUND	FIRE FUND	SERVICE FUND	SOLID WASTE FUND	ALL FUNDS	
TAXES:								
Ad Valorem Taxes	6,315,887	0	0	0	0	0	6,315,887	0
Ad Valorem Taxes	0	0	0	0	0	0	0	0
Franchise/Utility Taxes	1,849,926	0	0	0	0	0	1,849,926	0
Sales & Use Taxes	480,114	0	0	0	0	0	480,114	0
Permits/Licenses/Inspections	1,173,919	0	0	0	0	0	1,173,919	0
Intergovernmental	0	180,039	640,978	0	0	0	821,017	0
Charges for Services	101,973	0	0	0	0	1,709,585	1,811,558	0
Fines & Forfeitures	219,900	0	0	0	0	0	219,900	0
Loan Proceeds	0	0	0	0	0	0	0	0
Special Fire Assessment	2,686,284	0	0	0	0	0	2,686,284	0
Miscellaneous Revenues	183,603	0	5,000	10,000	0	4,000	202,603	0
TOTAL SOURCES	13,011,606	180,039	645,978	10,000	0	1,713,585	15,561,208	0
Interfund Transfers - In	263,917	0	507,650	223,768	1,304,655	0	2,299,990	0
Fund Balance/Reserves/Net Assets	39,500	60,000	346,040	0	0	0	445,540	0
TOTAL REVENUES, TRANSFERS & BALANCES	13,315,023	240,039	1,499,668	233,768	1,304,655	1,713,585	18,306,738	0

EXPENDITURES/EXPENSES

General Government	2,128,313	0	0	0	0	0	2,128,313	0
Law Enforcement	3,034,177	0	0	0	0	0	3,034,177	0
Fire Rescue Services	4,086,517	0	0	233,768	0	0	4,320,285	0
Community Services (Planning, Zoning & Engineering)	483,751	0	0	0	0	0	483,751	0
Physical Environment (Permits/Code/Roads/Solid Waste/TH)	920,116	180,039	1,499,668	0	0	1,448,668	4,048,491	0
Parks, Recreation and Open Space	450,097	60,000	0	0	0	0	510,097	0
Debt Service	0	0	0	0	907,643	0	907,643	0
Contingency	175,979	0	0	0	397,012	1,000	573,991	0
TOTAL EXPENDITURES/EXPENSES	11,278,950	240,039	1,499,668	233,768	1,304,655	1,449,668	16,006,748	0
Interfund Transfers - Out	2,036,073	0	0	0	0	263,917	2,299,990	0
Fund Balance/Reserves/Net Assets	0	0	0	0	0	0	0	0
TOTAL APPROPRIATED EXPENDITURES TRANSFERS, RESERVES & BALANCES	13,315,023	240,039	1,499,668	233,768	1,304,655	1,713,585	18,306,738	0

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE TOWN CLERK'S OFFICE (13400 GRIFFIN ROAD, SOUTHWEST RANCHES, FL 33330-2628) AS A PUBLIC RECORD.